ABOUT CEBRI

The Brazilian Center for International Relations (CEBRI) is an independent and pluralistic think tank, which has been dedicated to the promotion of a purposeful debate on Brazilian foreign policy for more than twenty years. Since 1998, CEBRI has proposed pragmatic and innovative solutions to leverage Brazil's international insertion, becoming an internationally recognized non-profit institution. Consisting of prominent figures from Brazilian society, the Board of Trustees is a fundamental part of CEBRI's non-partisan, diverse and plural network, comprising more than 100 experts from various fields of expertise and thought.
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FOREWORD

In 2021, the fight against the pandemic in Brazil and worldwide involved the commitment of governments, companies, and individuals in the search for solutions to deal with this new and challenging reality. The period was decisive for the international debate on various topics, ranging from health and sanitary issues to cybersecurity, from sustainable recovery to democratic challenges and more. Above all, CEBRI has led a key theme for the country: the importance of international relations for Brazil, its economy, and its citizens.

Throughout the year, CEBRI launched 47 publications and held 130 webinars, bringing together two hundred of the most renowned speakers from Brazil and around the world. These and other information are included in this report.

Our pillars – thinking, dialoguing, disseminating and influencing - remain more important than ever in this critical next year of 2022. CEBRI will continue to contribute to help better position Brazil on the international stage, amidst an increasing insertion of foreign policy in the electoral debate.

With this objective, we will be working hard over the coming months to make concrete proposals available for debate on the most relevant themes of Brazilian foreign policy. In this context, two of CEBRI’s work fronts stand out: the series of Policy Papers written by our most renowned experts and released throughout the year, and the launch of CEBRI-Journal, on February 10. The publication, unprecedented in Brazil, comes to broaden the democratic debate in the country from a plural, innovative and qualified point of view.

Globally, CEBRI is closer to the international community through the network of think tanks led by the University of Pennsylvania. Over the past year, we have established partnerships and developed important initiatives with institutions from several countries.
At the same time, CEBRI Courses launched two online programs: The History of Brazilian Diplomacy program, which brought together people who lived and made Brazilian history, including four former Brazilian Presidents and five former Ministers of State. The course has become a reference of knowledge of Brazilian diplomacy and is now available in its entirety in video. The second course this year, The Chinese Economy Today, is the result of a long partnership that has taken on a new format and frontiers, with virtual meetings. CEBRI’s intention is to continue with new programs for the dissemination of knowledge.

The launch of the Luiz Felipe Lampreia Lecture Hall, scheduled to be opened in the first days of January at the headquarters in Gávea, Rio de Janeiro, is an achievement made possible by the support and trust from partners such as the Konrad Adenauer Foundation (KAS) and the Inter-American Development Bank (IDB), among others.

This journey of 2021 was reflected in CEBRI’s Communications. The new logo, more contemporary and modern, and the new website, more dynamic, are important tools reaching out an increasingly larger and more diverse audience. The numbers reflect this reality: in its social media channels, CEBRI engaged 62 thousand followers, a third more than the previous year, reaching an increasingly younger public. In the press, there were more than 1,000 mentions in national and international media.

We thank all our trustees, fellows and members, as well as the staff, who contributed to CEBRI’s mission throughout the year. People are our greatest asset and it would not have been possible to build all this without your support and presence.
CEBRI in Numbers 2021

- 14 thematic programs
- 129 events
- 47 publications

- 220 speakers
- 1,000+ mentions in the press

- 48 international partners in 20 countries
- 117 members, with 9 new members

- 2.7 million+ people reached on social media

- 75,000+ audience in events
- 62,000+ followers on social media

@CEBRIONLINE
HAPPENING AT CEBRI
CEBRI Policy Papers

In 2022, CEBRI will present policy papers with recommendations in its various areas of activity, such as the environment, energy, agriculture, trade, and bilateral and regional relations of Brazil. The project, which began in the last quarter of 2021, will be delivered to the candidates for the Presidency, in order to support the political debate in these areas during and after the national elections.

Two New Thematic Programs

As of 2022, CEBRI will have two new Programs, dedicated to Political Economy and Democracy. The former is coordinated by André Lara Resende, CEBRI’s Trustee, and will discuss, from a global interdisciplinary perspective, institutional alternatives and public policies for Brazil. The latter, dedicated to the examination of democracy in Brazil in a comparative perspective, is led by Trustee Joaquim Falcão.
A project structured throughout 2021 and launched in the first quarter of 2022, CEBRI-Journal is a policy-oriented and academic publication of reference in International Relations and Foreign Policy. Hussein Kalout and Feliciano Sá Guimarães are the editors-in-chief and lead, alongside the Advisory Board and the Editorial Board, this effort to strengthen the democratic debate of ideas about Brazil and the world in the 21st century.
New logo and new website

CEBRI has launched a new logo and a new website! The brand was signed by renowned designer Felipe Taborda. The site, which had the support of partners Konrad Adenauer Foundation (KAS) and ExxonMobil, translates how CEBRI is growing and is more modern and connected with new audiences.

Pay us a visit: cebri.org

Global Presence

CEBRI has engaged in several regional and global initiatives and developed actions and strategic partnerships with institutions in all regions of the world. It has also strengthened long-term cooperation with partners such as the Konrad Adenauer Foundation (KAS), the Delegation of the European Union to Brazil, and the Inter-American Development Bank (IDB).
New Courses

In 2021, CEBRI also innovated by launching its online courses. The course “History of Brazilian Diplomacy” gathered more than 1,600 students from all Brazilian states and from 27 different countries. The lessons were held live and were composed of lectures by former Brazilian Presidents, Ministers, Ambassadors and members of the Academia. The course was recorded and is still available to the public. CEBRI also held the course “The Chinese Economy Today”, in partnership with Tsinghua University in China.

HISTORY OF BRAZILIAN DIPLOMACY

From the Empire to the 21st Century

25 SPEAKERS
AMONG FORMER MINISTERS, DIPLOMATS AND PRESIDENTS

1,800 TOTAL ALUMNI
27 COUNTRIES
26 STATES + DF (FEDERAL DISTRICT)

THE CHINESE ECONOMY TODAY
FROM THE PERSPECTIVE OF RENOWNED CHINESE EXPERTS

PROFESSORS FROM TSINGHUA UNIVERSITY, ASIA’S NUMBER 1 UNIVERSITY

INFLUENTIAL SPEAKERS ON CHINESE POLICY STRATEGIES

EXCLUSIVE CLASSES

FOCUS ON CHINA’S ECONOMIC, GEOPOLITICAL AND INNOVATION TRENDS

DEEPENING AND EXCHANGING KNOWLEDGE WITH A QUALIFIED PUBLIC
In partnership with the Inter-American Development Bank (IDB) and the Brazilian Energy Research Office (EPE), CEBRI launched the Energy Transition Program. The program held debates, presented a diagnostic report of the country’s energy situation, and, in 2022, will present scenarios for the country energy transition. Some of the themes covered in the debates were the challenge of decarbonization and the role of bioenergy and the oil & gas industry in the energy transition. The ETP has as partners the companies Equinor, Engie, Neoenergia, Shell, and Siemens Energy, and the support of the law firm BMA.
Publications

CEBRI has produced 47 publications this year including articles, policy papers and reports, with a focus on the challenges facing Brazil’s global insertion: multilateralism, the energy transition, the environmental crisis and sustainability, the digital transformation, the impacts of the Covid-19 pandemic, economic recovery, foreign policy and political realignment.

Luiz Felipe Lampreia Lecture Hall and Daniel Klabin Conference Room

In 2022, CEBRI inaugurated the Luiz Felipe Lampreia Lecture Hall, dedicated to CEBRI’s creator, as well as the Daniel Klabin Conference Room, named after the institution’s founder and first chairman. The Luiz Felipe Lampreia Room had the support of the Konrad Adenauer Foundation (KAS) and contains a videoconference studio for face-to-face or hybrid meetings.
CEBRI IN THE WORLD

CEBRI has established partnerships with think tanks and other organizations in various parts of the world. In addition to participating in regional and global events, with joint initiatives and projects, CEBRI has created and strengthened strategic cooperations. The following map shows our international partners.
GLOBAL RANKING OF THINK TANKS

2nd THINK TANK IN SOUTH AND CENTRAL AMERICA SINCE 2019

41st GLOBAL THINK TANK (EXCEPT USA) ABOUT 9000 THINK TANKS

REGIONAL LEADERSHIP

#1 THINK TANK SINCE 2019
DEFENSE AND NATIONAL SECURITY
ENVIRONMENT
TRANSPARENCY AND GOOD GOVERNANCE
MORE INNOVATIVE PUBLIC POLICY IDEAS/PROPOSALS

#2 THINK TANK SINCE 2020
EXCELLENCE IN RESEARCH PROGRAMS FOCUSED ON PUBLIC POLICY
INTERNATIONAL DEVELOPMENT POLICY
TRANSDISCIPLINARY RESEARCH
INTERNATIONAL ECONOMIC POLICY

2020 Global Go To Think Tank Index Report
Think Tanks and Civil Societies Program
University of Pennsylvania
The South America Program addresses the relations between Brazil and its neighboring countries, the development of the South American continent, and its political, social, economic, and cultural connections with the world.

PROGRAM EXPERTS

Celso Lafer
FOUNDER

Hussein Kalout
MEMBER OF THE INTERNATIONAL ADVISORY BOARD

SENIOR RESEARCHERS:

Daniela Campello
Dawisson Belém Lopes
Feliciano Guimarães
Fernanda Cimini
Guilherme Casarões

PARTNER

IDB
Inter-American Development Bank
The 30 Years of Mercosur project promoted three events about the history of the bloc, the current scenario, and the future perspectives of South American regional integration. The analyses focused on three essential moments in order to understand the evolution of political and economic relations among Mercosur countries and the region’s current outlook.

EVENTS

Panel I | Historical Overview of South American Regional Integration
José Botafogo (CEBRI), Sergio Abreu (ALADI, CURI and former Uruguayan Chancellor), Félix Peña (CEBRI and CARI), Rubén Melgarejo Lanzoni (Former Paraguayan Chancellor), Monica Hirst (Universidad Torquato di Tella) and Luciana Gama Muniz (CEBRI)
Language: Portuguese

Panel II | Current Perspectives on South American Regional Integration
Aloysio Nunes (Former Brazilian Foreign Minister), Didier Opperti (Former Uruguayan Foreign Minister), Jorge Faurie (Former Argentine Foreign Minister), Eladio Loizaga (Former Paraguayan Foreign Minister), Hussein Kalout (CEBRI and Harvard) and Janaína Figueiredo (O Globo)
Language: Portuguese

Panel III | Future Challenges of South American Regional Integration
Diego Guelar (CARI and Former Ambassador of Argentina to Brazil), Diego Abente Brun (Former Minister of Justice of Paraguay), Miriam Saralva (UERJ), Sylviva Colombo (Folha de São Paulo), Rodolfo Nova (Former Chancellor of Uruguay) and Hugo Bras (CEBRI)
Language: Portuguese

Held under the Chatham House rule format, the Itaipú Binational project promoted awareness about the risks of maintaining the current management and governance model of the Itaipú hydroelectric power plant. The high-level debates support the formulation of policies for a suitable agreement for Brazilian national interests.
Other Projects

Events

Brazil’s Foreign Policy: Recent Developments
Mario Ojeda Revah (Sorbonne), Andrés Rozental (Former Deputy Minister of Foreign Relations of Mexico), Ambassador Marcos Azambuja (CEBRI) and Hussein Kalout (CEBRI and Harvard)
Language: Spanish

The Ecuadorian Elections and their impact on South America
Cintia Quiliconi (FLACSO), Francisco Carrion (former Ecuadorian Foreign Minister), Hussein Kalout (CEBRI and Harvard), Osmar Chohfi (former Brazilian Ambassador to Ecuador), Dawisson Belém Lopes (CEBRI and UFMG) and Luciana Gama Muniz (CEBRI)
Language: Spanish

Managing the Pandemic in South America
Paulo Buss (Fiocruz), Ulysses Panisset (UFMG), Mario Rovere (Vice-Minister of Health of Argentina), Guillermo Sequera (Ministry of Health of Paraguay), Fernanda Cimini (CEBRI and UFMG), and Luciana Gama Muniz (CEBRI)
Language: Portuguese

The social and political crisis in Chile and Peru
Danilo Martuccelli (Sorbonne), Hussein Kalout (CEBRI and Harvard), Bernardo Sorj (Edelstein Center for Social Policy) and Sergio Fausto (FFHC)
Partnership: Fernando Henrique Cardoso Foundation (FFHC)
Language: Portuguese

Mexico’s Challenges Amidst of the Covid-19 Crisis
Ana Covarrubias Velasco (Colegio de México), Fernanda Somuano Ventura (Colegio de México), Laurrie Ann Ximénez-Fyvie (UNAM), Feliciano Guimarães (CEBRI and FGV) and Luciana Gama Muniz (CEBRI)
Language: Spanish

Argentina-China Bilateral Relations: Argentine Perspectives
Fabian Calle (Berensztein), Roberto Russell (Fundación Vidanta), Diego Guelar (CARI and former Ambassador of Argentina to Brazil), Leandro Dario (Perfil Newspaper), Adriana Abdnenur (Plataforma Cipó), Hussein Kalout (CEBRI and Harvard) and Carla Duarte (CEBRI)
Language: Spanish

Brazil against democracy: The dictatorship, the coup in Chile and the Cold War in South America
Roberto Simon (Author and Journalist), José Miguel Insulza (Senator in Chile), Monica Hirst (IESP-UERJ), Ambassador Rubens Ricupero (CEBRI), Hussein Kalout (CEBRI and Harvard) and Carla Duarte (CEBRI)
Language: Portuguese
The Peruvian Elections and their Impacts on South America
José Ugaz (PUCP), Eloy Espinoza Saldaña (University of Lima), Percy Medina (IDEA), Hussein Kalout (CEBRI and Harvard) and Luciana Gama Muniz (CEBRI)
Language: Spanish

The United States and Latin America: The Challenges of the Biden Administration
Abraham Lowenthal (USC), Daniela Campello (CEBRI and FGV), Gelson Fonseca Junior (CEBRI), Julia Dias Leite (CEBRI), and Feliciano de Sá Guimarães (CEBRI and USP)
In partnership with the United States Program

State of Exception and Authoritarian Risk in Ecuador
Angelica Abad (UCUENCA), Manuela Picoq (Amherst College), Pablo Andrade (UASB), Daniela Campello (CEBRI and FGV) and Hussein Kalout (CEBRI and Harvard)
Language: Spanish

Political instability and authoritarian risk in Central America
Cindy Poroj (USAC), Douglas Castro (AUN), Ernesto Paz (UNAH), Ruth Lopez (UCA El Salvador), Daniela Campello (CEBRI and FGV) and Hussein Kalout (CEBRI and Harvard)
Language: Spanish

The elections in Chile and their impacts on South America
Cristóbal Rovira Kaltwasser (UDP), Juan Pablo Luna (PUC Chile), Sylvia Colombo (Folha de S. Paulo), Gelson Fonseca Junior (CEBRI) and Dawisson Belém Lopes (CEBRI and UFMG)
Language: Spanish

Book launch - Global Challenges: Brazilian views
Aziz Saliba (ILA and UFMG), Izabella Teixeira (CEBRI and IRP/UNEP), Dawisson Belém Lopes (CEBRI and UFMG), Hussein Kalout (CEBRI and Harvard) and Luciana Gama Muniz (CEBRI)
Language: Portuguese
ASIA PROGRAM

CEBRI ACTIVITIES 2021
The Program addresses Brazil’s relationship with China and the role of Asia in the global order, focusing on themes such as multilateralism, trade, environment, geopolitics, technology, and innovation.

**PROGRAM EXPERTS**

**Marcos Caramuru**  
MEMBER OF THE INTERNATIONAL ADVISORY BOARD

**Anna Jaguaribe**  
(in memoriam)  
TRUSTEE

**SENIOR FELLOWS:**

**José Mario Antunes**  
Larissa Wachholz  
Philip Yang  
Tatiana Rosito

**PARTNERS**
The China Analysis Group promotes meetings on central themes for understanding China’s international insertion and its interactions with Brazil. In 2021, through seven meetings, topics on innovation policies, the Covid-19 pandemic, the Sino-American conflict, among others, were analyzed.

**EVENTS**

**XXV China Analysis Group Meeting | Post-Covid Cities: the ongoing spatial and technological reconfiguration in China and the world**

Carlo Ratti (MIT), Yung Ho Chang (PKU and MIT), Marianna Albuquerque (CEBRI) and Philip Yang (CEBRI and URBEM)

**XXII China Analysis Group Meeting | How China Approaches its Future in the World Order**

Niu Haibin (Shanghai Institutes for International Studies), Shan Huang (Caixin Media), Daniel Bell (Shandong University and Tsinghua University) and Ambassador Marcos Caramuru (CEBRI)

**XXIII China Analysis Group Meeting | Reforms and Opening of China’s Financial System**

Yan Lan (Lazard), Karin Vasquez (Fundan University), Ambassador Marcos Caramuru (CEBRI) and Anna Jaguaribe (CEBRI)

**XXIV China Analysis Group Meeting | Directions of the Innovation Policy: Views from China and the United States**

Barry Naughton (UCSD), Fred Block (UC Davis), Adriano Proença (CEBRI and UFRJ) and Luciana Gama Muniz (CEBRI)
XXVII China Analysis Group Meeting | A New Age in Chinese Politics: Reflections on the 6th Plenum
Xu Meiyi (China Policy), Chi Him Lee (China Policy), David Kelly (China Policy), Malcolm Black (China Policy), Larissa Wachholz (CEBRI and MAPA) and Marcos Caramuru (CEBRI)

XXIII China Analysis Group Meeting | Reforms and Opening of China’s Financial System

XXV China Analysis Group Meeting | The post-Covid city: the Ongoing Spatial and Technological Reconfiguration in China and the World

XXVI China Analysis Group Meeting | The Chinese Political System

WATCH
Kishore Mahbubani (NUS), Cecília Machado (BOCOM BBM and FGV), Ricardo Mioto (Intrinsec), Tatiana Rosito (CEBRI and NDB) and Julia Dias Leite (CEBRI)

WATCH
CEBRI · ACTIVITIES 2021
The webinar had the participation of Chinese and Brazilian speakers, who addressed the main issues on foreign policy and China’s views on multilateralism. The debate was consolidated into a report, available on the Program’s webpage at cebri.org.

Multilateralism and a Shared Global Future: Visions from China

Yang Wanming (China’s Ambassador to Brazil), Paulo Estivallet de Mesquita (Brazil’s Ambassador to China), Paulino Franco de Carvalho Neto (MRE), Song Junying (CIIS), Xu Bu (CIIS), Liu Qing (CIIS), José Pio Borges (CEBRI) and Marcos Caramuru (CEBRI)

Language: Portuguese
The project proposed an analysis of the internationalization planning of companies in relation to the Chinese market, the main challenges and opportunities in key sectors of the global economy; energy and infrastructure, agriculture, and technology and innovation.

**EVENTS**

**Investments and Business Cooperation in China: Energy and Infrastructure**
Ambassador Marcos Caramuru (CEBRI), Ronaldo Veirano (Veirano Advogados and CEBRI), Sergio Espeschit (Eastward Consulting), Vivian Zhang (Fangda Partners), André Clark (CEBRI and Siemens Energy) and Guanzhe Cao (Duisburger Hafen AG)

**Technology, Agricultural Development and Relations with China**
Malu Nachreiner (Bayer), Luiz Eduardo Vidal Rodrigues (DeHeng Law Offices), Pedro Valente (AMAGGI Agro), Tiago Fontes (Huawei Brasil), Marcos Ludwig (Veirano Advogados) and Marcos Caramuru (CEBRI)
Language: Portuguese

**Digital Technology and China's New Regulatory Framework**
Bonnie Chan Woo (Complex China), Cao Yu (Haiwen and Partners), In-Hsieh (Chinnovation), Ricardo Geromel (3G Radar), Luiz Augusto de Castro Neves (CEBRI and CEBC), Marcos Ludwig (Veirano Advogados) and Marcos Caramuru (CEBRI)

**Doing Business in China: Investment Environment and Corporate Strategy**
Claire Liu (Zhong Lun Lawyers), John Russell (Sandpiper North Head China), Luiz Augusto de Castro Neves (CEBRI), Marcos Caramuru (CEBRI), Robert Kuhn (Strategist), Ronaldo Veirano (CEBRI and Veirano)
The objective of the project in partnership with the Embassy of China in the year 2021 was to deepen the discussion and knowledge of strategic issues in Chinese foreign policy, exploring complementarities for the promotion of Sino-Brazilian bilateral cooperation.

**EVENTS**

**China’s 14th Five-Year Plan: Challenges and Opportunities**
Ye Fujing (NDRC), Zhang Qi (Beijing Normal University), Jin Hongjun (Minister of the Chinese Embassy in Brazil), Renato Baumann (IPEA), Claudia Trevisan (CEBC) and Ambassador Marcos Caramuru (CEBRI)
Language: Portuguese

**Low Carbon Economy: Perspectives of the 14th Five-Year Plan and Sino-Brazilian Cooperation**
Rogério Studart (CEBRI and WRI), Suzana Kahn (UFRJ), Li Dawei (AMR), Chai Qimin (NCSC) and Ambassador Marcos Caramuru (CEBRI)
Language: Portuguese

**Cinema and Culture: Brazil-China Relations**
Qi Shuyu (Chinese Academy of Governance), Suo Yabin (China Communication University), Cecília Mello (USP), Roberto Berliner (Film Director and Producer), Ambassador Marcos Caramuru (CEBRI), Shu Jianping (China Embassy) and Marcelo Azevedo (former Brazilian Embassy in China)
Language: Portuguese

**PUBLICATION**

**China’s 14th Five-Year Plan: Perspectives for Sino-Brazilian Cooperation**
Portuguese only

**ATTACHMENT**

China’s governance and Sino-Brazilian cooperation in the new global order
Ambassador Yang Wanming (China’s Ambassador to Brazil), Ambassador Xu Bu (CIIS), Sarquis José Buainain Sarquis (MRE), Ambassador Sergio Amaral (CEBRI), Ambassador Marcos Caramuru (CEBRI), Victor do Prado (CEBRI and WTO), Hussein Kalout (CEBRI and Harvard) and José Pio Borges (CEBRI)
Language: Portuguese
CEBRI, in partnership with the CEBC, organized a series of three meetings on China’s New Era of Growth, Sustainability and Innovation, and the Chinese Growth Model.

**China’s plans for a new era of growth**  
Arthur Kroeber (Gavekal), Luiz Augusto de Castro Neves (CEBC), Julia Dias Leite (CEBRI) and Tatiana Prazeres (University of International Business and Economics)  
*Language: Portuguese*

### The Evergrande crisis and the new Chinese growth model

Fabiana D’Atri (Bradesco), Sergio Quadros (Unisinos), Claudia Trevisan (CEBC), Luiz Augusto de Castro Neves (CEBRI and CEBC) and Marcos Caramuru (CEBRI)  
*Language: Portuguese*

### Sustainability and innovation on China’s roadmap for 2021-2025

Shan Guo (Plenum), Cecília Machado (Bocom BBM Bank) and Cláudia Trevisan (CEBC)  
*Language: Portuguese*

The project, in partnership with the Inter-American Dialogue and the Japan Association of Latin America and the Caribbean (JALAC), also included three closed-door meetings with CEBRI’s network of Trustees, Fellows and members.

Teiji Hayashi (MOFA/Japan), Márcia Donner Abreu (MRE/Brazil), Julie Chung (US State Department), Tatiana Prazeres (University of International Business and Economics), Kelsuke Nakamura (IDB), Michael Shifter (IAD), Satoru Satoh (JALAC) and Ambassador André Corrêa do Lago (CEBRI)

**Prospects for US-Japan-Brazil Cooperation in a Shifting International Political Environment**

The project, in partnership with the Inter-American Dialogue and the Japan Association of Latin America and the Caribbean (JALAC), also included three closed-door meetings with CEBRI’s network of Trustees, Fellows and members.

Teiji Hayashi (MOFA/Japan), Márcia Donner Abreu (MRE/Brazil), Julie Chung (US State Department), Tatiana Prazeres (University of International Business and Economics), Kelsuke Nakamura (IDB), Michael Shifter (IAD), Satoru Satoh (JALAC) and Ambassador André Corrêa do Lago (CEBRI)

**China: Reflections on the Entrepreneurial State and Socialism**

Leonardo Burlamaqui (CEBRI and UERJ), Lavínia Barros de Castro (BNDES and IBMEC), Venilton Tadini (ABDIB), André Lara Resende (CEBRI) and José Pio Borges (CEBRI)  
*Language: Portuguese*

**Closed-door Meeting**

Between CEBRI and the Embassy of the Republic of Korea

Marcos Caramuru (CEBRI), Izabella Teixeira (CEBRI), Gelson Fonseca Junior (CEBRI), Philip Yang (CEBRI) and Korean Embassy representatives
UNITED
STATES
PROGRAM

CEBRI
ACTIVITIES
2021
The Program addresses the role of the US in the global order and its relationship with Brazil, focusing on the diplomatic agendas of cooperation in the economic, environmental, technological, agricultural, security, and defense fields.

PROGRAM EXPERTS

Sergio Amaral  TRUSTEE
Henrique Rzezinski  TRUSTEE
Fernanda Magnotta  SENIOR FELLOW

PARTNERS

AMCHAM  Atlantic Council  Consulado Geral dos EUA - RJ  U.S. Embassy and Consulates
EVENTS

The post-Trump world: challenges and opportunities for the Biden administration's foreign policy
Ambassador Sergio Amaral (CEBRI), Christopher Garman (Eurasia Group), Fernanda Magnotta (CEBRI and FAAP) and Carla Duarte (CEBRI)
Language: Portuguese

Biden administration: a new vision for the relationship between the US and China?
Ambassador Sergio Amaral (CEBRI), Demetrio Magnoli (CEBRI) and GloboNews) and Carla Duarte (CEBRI)
Language: Portuguese

PUBLICATION

A Foreign Policy Review of the Trump Era
Portuguese only

THEMATIC PROGRAMS
The Europe Program aims to broaden reflection and debate on the dimensions of interest and research on Europe that impact Brazil’s international relations, foreign policy, and public policies.

**PROGRAM EXPERTS**

Demétrio Magnoli  
TRUSTEE

Ronaldo Veirano  
TRUSTEE

Ana Paula Tostes  
SENIOR FELLOW

**PARTNER**

CCI FRANÇA BRASIL  
Câmara de Comércio França-Brasil
Brazil-France: permanent and strategic relationship

Gil Maranhão (ENGIE), Hubert Guarino (Ker4life), Patrick Sabatier (L’Oréal Brasil and CCIFB), Ana Paula Tostes (CEBRI and UERJ) and Ronaldo Veirano (CEBRI and Veirano Advogados)

Language: Portuguese

Brexit impacting the Brazil-UK bilateral relations

Ambassador Peter Wilson (UK Ambassador to Brazil), Andrew Hurrell (University of Oxford), Rubens Barbosa (IRICE), Ronaldo Veirano (CEBRI and Veirano Advogados), Ana Paula Tostes (CEBRI and UERJ) and Carla Duarte (CEBRI)
The Program addresses Brazilian agribusiness in the global context, focusing on topics such as food safety, sustainability, production chains, agro-industrial systems, and agricultural and trade policies.

**PROGRAM EXPERTS**

Luiz Fernando Furlan  
TRUSTEE EMERITUS

Marcos Jank  
MEMBER OF THE INTERNATIONAL ADVISORY BOARD

**PARTNERS**

![Partner Logos]

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CEBRI · ACTIVITIES 2021
Since 2020, CEBRI has partnered with Insper Agro Global, a center for global agribusiness studies launched by Insper in August 2019, to promote webinars, meetings, and reference publications. The goal is to analyze the major vectors of transformation and the dynamics of Brazil’s insertion in global agribusiness.

EVENTS

The future of pastures and the revolution of crop-livestock-forest integration
Mariane Crespolini (MAPA), Marize Porto (Fazenda Santa Brígida), Christian Pereira (Mosaic Fertilizers), Renato Rodrigues (Embrapa and ILPF Network), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insper Agro Global)
Language: Portuguese

Food Losses and Food Waste in Brazil and the World
Ana Barros (SESC), Marcio Milan (ABRAS), Murillo Freire Junior (EMBRAPA), Walter Belik (IFZ), Carla Duarte (CEBRI) and Marcos Jank (CEBRI and Insper Agro Global)
Language: Portuguese

Foreigners buying land: threat or opportunity?
André Pessôa (Agroconsult), Bartolomeu Braz Pereira (Aprosoja Brasil), Renato Buranello (IBDA), Jerônimo Goergen (Federal Deputy/RS), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insper Agro Global)
Language: Portuguese

The Farmer’s Mind in the Digital Age McKinsey Study 2021
Marcos Lisboa (Insper), Marcos Jank (CEBRI and Insper Agro Global), Nelson Ferreira (Mckinsey), Malu Nachreiner (Bayer), Pedro Fernandes (Itaú-BBA), Lutz Goedde (Mckinsey) and Julia Dias Leite (CEBRI)
Language: Portuguese

Plant protection products: Myths and Facts
Christian Lohbauer (CropLife Brasil), Flavio A. D. Zambrone (IBtox), Luiz Cláudio Meirelles (FIOCRUZ), Rodrigo R. Soares (Insper), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insper Agro Global)
Language: Portuguese
Agriculture, deforestation and the Forest Code
Julia Dias Leite (CEBRI), Marcos Jank (CEBRI and Insper Agro Global), Pedro de Camargo Neto (Ex-SRB), Joana Chiavari (CPI), Rodrigo C. A. Lima (Agroicone) and Mauren Lazzaretti (Mato Grosso Secretatry of Environment)
Language: Portuguese

Potential impacts of COP 26 on Brazilian agribusiness
Ana Toni (CEBRI and ICS), André Meloni Nassar (ABIOVE), Fernando Camargo (MAPA), Marcello Brito (ABAG), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insper Agro Global)
Language: Portuguese

Brazilian agribusiness from a Chinese perspective
Amy Chan (Fiagril and Belagricola), Rogério Moraes (JBS), Ambassador Marcos Caramuru (CEBRI), Larissa Wachholz (CEBRI), Marcos Jank (CEBRI and Insper Agro Global) and Julia Dias Leite (CEBRI)
Language: Portuguese

Perspectives and challenges for Brazilian agribusiness in 2022
Eduardo Bastos (Bayer Crop Science), Eduardo Monteiro (Mosaic Fertilizantes), Paulo Sousa (Cargill), Pedro Fernandes (Itaú BBA), Pedro Palma (Rumo Logística), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insper Agro Global)
Language: Portuguese

Book Launch: “Brazil in Global Agribusiness: Reflections on the Insertion of Brazilian Agribusiness in the Main Macrorregions of the Planet”
Márcia Loureiro (FUNAG), José Alfredo Graça Lima (CEBRI), Alexandre Peña Ghisleni (MRE), Márcio Rodrigues (APEX), Julia Dias Leite (CEBRI), Marcos Lisboa (Insper) and Marcos Jank (CEBRI and Insper Agro Global)
Language: Portuguese
PUBLICATIONS

Decoupling Soy and Beef from Illegal Amazon Deforestation: Brazilian Private Sector Initiatives

Book: Brazil in Global Agribusiness: Reflections on the Insertion of Brazilian Agribusiness in the Main Macroregions of the Planet
Publication: Insper and Funag Support: CEBRI
Portuguese only

Book Review: Brazil in Global Agribusiness
Latin America Chapter
Portuguese only

Book Review: Brazil in Global Agribusiness
Middle East and North Africa Chapter
Portuguese only

Book Review: Brazil in Global Agribusiness
US and Canada Chapter
Portuguese only

Book Review: Brazil in Global Agribusiness
Sub-Saharan Africa Chapter
Portuguese only

THEMATIC PROGRAMS
The project promoted discussions among the main stakeholders of Brazilian agribusiness seeking to deepen knowledge and demystify assumptions about some of the sector’s main themes: sustainability, efficiency, competitiveness, and Sino-Brazilian relations.

EVENTS

Perspectives of the Brazil-China strategic partnership in agribusiness
Paulo Estivallet de Mesquita (Ambassador of Brazil in China), Shao Yingjun (Chinese Embassy in Brazil), Luiz Tavares (BRF), Tatiana Prazeres (UIBE), Luiz Augusto de Castro Neves (CEBRI and CEBC), Grazielle Parenti (BRF) and Claudia Trevisan (CEBC)
Language: Portuguese

What to expect from Brazil-China trade in the next 15 years
Tatiana Prazeres (University of International Business and Economics), Ambassador Sarquis José Buainain Sarquis (MRE), Larissa Wachholz (CEBRI and MAPA), Constanza Negri (CNI), Cláudia Trevisan (CEBC), Luiz Tavares (BRF), Pepe Zhang (Atlantic Council) and Ambassador Luiz Augusto de Castro Neves (CEBRI and CEBC)
Language: Portuguese

Sustainability and Brazilian Agribusiness: myths and opportunities
Daniela Lerda (CEBRI and CLUA), Grazielle Parenti (BRF), Ignacio Gavilan (CGF), Roberto Rodrigues (Former Minister of Agriculture, Livestock and Supply), Ligia Dutra (CNA), Luiz Fernando Furlan (CEBRI) and Luciana Gama Muniz (CEBRI)
Language: Portuguese
INTERNATIONAL TRADE AND GLOBAL ECONOMY PROGRAM
The Program addresses Brazil’s foreign trade policy, focusing on issues related to the WTO, the OECD, e-commerce, digital economy, and the role of Mercosur, G20, and BRICS in the world order.

PROGRAM EXPERTS

José Alfredo Graça Lima
VICE-CHAIRMAN OF THE BOARD OF TRUSTEES

Victor do Prado
SENIOR FELLOW

EVENTS

The OECD and Brazil: trends and perspectives
Sarquis José Buainain Sarquis (MRE), Marion Jansen (OECD), Carlos Braga (Fundação Dom Cabral), Andreas Schaal (OECD), Carlos Cozendey (OIE), José Pio Borges (CEBRI), José Alfredo Graça Lima (CEBRI) and Victor do Prado (CEBRI and WTO)

Closed-door Meeting
1st Meeting with Lucas Ferraz, Secretary of Foreign Trade of the Ministry of Economy

Closed-door Meeting
G20 and international trade: trendsetter or more of the same?

Closed-door Meeting
2nd Meeting with Lucas Ferraz, Secretary of Foreign Trade of the Ministry of Economy
CULTURE AND INTERNATIONAL RELATIONS PROGRAM
The Program addresses cultural manifestations, with a focus on culture, diplomacy, and soft power, and the role of culture in the international insertion and formation of Brazil’s identity.

PROGRAM EXPERTS

Marcos Azambuja
TRUSTEE EMERITUS

Evangelina Seiler
SENIOR FELLOW

EVENTS

Freedom: resistance and hope
Rosiska Darcy (journalist and writer), Bianca Comparato (actress and film director), Izabella Teixeira (CEBRI and IRP/UNEP), Evangelina Seiler (CEBRI) and Luciana Gama Muniz (CEBRI)
Language: Portuguese

Japan’s cultural diplomacy
Yasushi Watanabe (Keio University), André Corrêa do Lago (CEBRI), Marcos Azambuja (CEBRI) and Evangelina Seiler (CEBRI)
A country called favela: culture and soft power in Brazil
Fabio Eon (UNESCO), Preto Zezé (CUFA), Renato Meirelles (Locomotiva Institute), Marcos Azambuja (CEBRI), Evangelina Seiler (CEBRI) and Marianna Albuquerque (CEBRI)
Language: Portuguese

Waste Land: Art, Sustainability and Social Inclusion
Vik Muniz, Ambassador André Corrêa do Lago (CEBRI and Brazilian Ambassador to India), Izabella Teixeira (CEBRI and IRP/UNEP), Ambassador Marcos Azambuja (CEBRI), Evangelina Seiler (CEBRI) and Julia Dias Leite (CEBRI)
In partnership with the Environment and Climate Change Program
Language: Portuguese

Art in Architecture and Architecture in Art
Agnaldo Farias (FAAUSP), Daniel Senise (Visual Artist), Laercio Redondo (Visual Artist), Ambassador Marcos Azambuja (CEBRI), Evangelina Seiler (CEBRI) and Marianna Albuquerque (CEBRI)
Language: Portuguese

Brazilian Culture in Crisis
Ayres Britto (jurist, writer, poet), Zélia Duncan (Singer and Cultural Producer), Claudio Lins de Vasconcelos (PUC-Rio), Marcos Azambuja (CEBRI) and Evangelina Seiler (CEBRI)
Language: Portuguese
DEFENSE AND INTERNATIONAL SECURITY PROGRAM
The Program addresses international security, with a focus on new threats and forms of warfare, Brazilian defense policy and strategy, the Amazon issue, the South Atlantic, and cyber security.

PROGRAM EXPERTS

André Clark
TRUSTEE

Paulo Sergio Melo de Carvalho
SENIOR FELLOW

Ronaldo Carmona
SENIOR FELLOW

Siemens Energy is a registered trademark licensed by Siemens AG.
Since 2004, CEBRI, the Konrad Adenauer Foundation (KAS) and the European Union Delegation to Brazil have held the Forte de Copacabana International Security Conference in September. As the main forum on the subject in Latin America, the Forte de Copacabana brings together government officials, members of the Armed Forces, politicians, academics, businesspeople, private sector executives, and representatives of civil society from South American and European countries to debate issues related to international security and defense.

The XVIII Forte de Copacabana International Security Conference took place on September 16th and 17th and had a registered audience of 4000 people and 45 countries, in a hybrid event, broadcasted live from Rio de Janeiro.
The Cybersecurity Analysis Group (Cyber Group) is developed within the International Security Program with the objective of engaging the public and private sectors, academia, and civil society in a plural debate about cybersecurity through the production of specialized publications, content curatorship, and promotion of events and other activities on the subject.

EVENTS

Cyberattacks and data breaches: what to do to protect personal and organizational data?
João Marinonio Enke Carneiro (COMDCIBER), Laura Fernandes Carrijo (Siemens Energy Brasil), Patricia Peck (OAB/SP), Paulo Sergio Melo de Carvalho (CEBRI) and André Clark (CEBRI and Siemens Energy Brasil)
Language: Portuguese

Closed-door Meeting
Managing Cybersecurity in the Energy Sector

OTHER EVENTS

Closed-door Meeting
GIBSA - Impacts of the Covid-19 pandemic on national and multilateral governance
ENERGY PROGRAM

CEBRI ACTIVITIES 2021
The Program addresses the future of global energy and seeks solutions for the creation of a competitive and attractive investment environment for Brazil.

PROGRAM EXPERTS

**Jorge Camargo**
VICE-CHAIRMAN OF THE BOARD OF TRUSTEES

**Rafaella Guedes**
SENIOR FELLOW

**Gregório Araújo**
SENIOR RESEARCHER

PARTNERS

- IDB (Inter-American Development Bank)
- BMA (Advogados)
- CATAVENTO
- Kingdom of the Netherlands
- Consulado General de Noruega
- Equinor
- EPE (Empresa de Pesquisa Energética)
- ENGIE
- KONRAD ADENAUER STIFTUNG
- Regional Programme Energy Security and Climate Change in Latin America (EKLA)
- INSTITUTE OF THE AMERICAS
- NEOENERGIA
- Siemens
- Siemens Energy
- Project for Peaceful Competition
- THE POLICY INSTITUTE

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Siemens Energy is a registered trademark licensed by Siemens AG.
In 2021, CEBRI, in partnership with the Inter-American Development Bank (IDB) and the Energy Research Office (EPE), launched the Energy Transition Program, one of the most innovative initiatives in Brazil on the subject. The objective is to present scenarios and policy proposals, aiming at the goal of national carbon neutrality by 2050. A first diagnosis on the trends and uncertainties of the transition was launched in December 2021, and the scenarios and recommendations will be presented at the end of the first half of 2022.

EVENTS

The Geopolitics of energy in the post-Covid world
Jorge Camargo (CEBRI), Carlos Pascual (IHS Markit), Thiago Barral (EPE), Morgan Doyle (IDB), Rafaela Guedes (CEBRI and Petrobras) and Clarissa Lins (CEBRI and Catavento)
Language: Portuguese

The Future of Brazilian Industry
Joaquim Levy (Safra Bank), Carla Primavera (BNDES), Rafaela Guedes (CEBRI and Petrobras) and José Pio Borges (CEBRI)
Language: Portuguese

The role of cities: growing demands vs. sustainability
Ilan Cuperstein (C40), Carmen Araújo (ICCT), Marcel Martin (ICS), Cristiano Façanha (CALSTART), Rafaela Guedes (CEBRI and Petrobras), Gregório Araújo (CEBRI and Petrobras) and Carla Duarte (CEBRI)
Language: Portuguese
The challenges of the difficult-to-decarbonize segments
Roberto Schaeffer (PPE/COPPE/UFRJ), Claudia Sender (Embraer and Gerdau), Pedro Scorza (GOL), Clarissa Lins (CEBRI and Catavento), Rafaela Guedes (CEBRI and Petrobras) and Gregório Araújo (CEBRI and Petrobras)

Language: Portuguese

Launching of the Whitepaper on the 1st cycle of the Energy Transition Program: "Trends and Uncertainties of the Energy Transition in Brazil"
Jorge Camargo (CEBRI), Giovani Machado (EPE), Thiago Barral (EPE), Morgan Doyle (IDB) and Rafaela Guedes (CEBRI and Petrobras)

Language: Portuguese

The Electric Sector and the Energy Transition
Luiz Barroso (PSR), Daniel Lopes (Hytron), Solange Ribeiro (Neoenergija), Jorge Camargo (CEBRI), Gregório Araújo (CEBRI and Petrobras) and Rafaela Guedes (CEBRI and Petrobras)

Language: Portuguese

Closed Ideation Workshops
2nd cycle of the Energy Transition Program

Topic 1: Role of the oil and gas sector in the energy transition
Topic 2: Electrification, digitalization and decentralization
Topic 3: The mix between fleet electrification and biofuels
Topic 4: New technologies and the changes in the profile of the Brazilian electric matrix

Post-Pandemic Energy Transition and Economic Recovery
Mechthild Wörsdörfer (IEA), Roberto Bocca (World Economic Forum), Rafaela Guedes (CEBRI and Petrobras) and Jorge Camargo (CEBRI)

The role of Bioenergy and the Oil and Gas Industry in the energy transition
Cristina Pinho (IBP), Evandro Gussi (UNICA), Luiz Horta (UNIFEI), José Luiz Alquéres (CEBRI), Gregório Araújo (CEBRI and Petrobras) and Rafaela Guedes (CEBRI and Petrobras)

Language: Portuguese
PUBLICATIONS

Geopolitics of energy in the post-Covid world
*Portuguese only*

The Future of Brazilian Industry
*Portuguese only*

Post-Pandemic Energy Transition and Economic Recovery
*Portuguese only*

The Role of Cities: Growing Demands vs. Sustainability
*Portuguese only*

The Electricity Sector and Energy Transition
*Portuguese only*

The Role of the Bioenergy and of the Oil & Gas Industry in the Energy Transition
*Portuguese only*

The Challenges of Difficult-to-Decarbonize Segments
*Portuguese only*

Whitepaper Trends and Uncertainties of the Energy Transition in the Brazilian case
*Portuguese only*
The project addressed the challenges and actions to accelerate the development of the wind energy potential in Brazil, highlighting what the Netherlands has to offer for the development of the Brazilian offshore wind market: regulatory experience; knowledge; suppliers/technology.

EVENT

DEVELOPING OFFSHORE WIND POWER IN BRAZIL

PUBLICATION

Offshore Wind Energy Development in Brazil

Developing offshore wind energy in Brazil

Ruud de Bruijne (Dutch Ministry of Economic Affairs), André Araujo (Shell Brasil), Elbia Gannour (ABEEólica), Gustavo Pires da Ponte (EPE), Veronica Rezende Coelho (Equinor Brasil), Niels Veenis (Dutch Consulate General/RJ), Jorge Camargo (CEBRI), Winston Fritsch (CEBRI) and Rafaela Guedes (CEBRI and Petrobras) and André Bello (Petrobras)
CEBRI, in partnership with the Norwegian Consulate, has carried out a debate and published a report about the perspectives, technological challenges and economic viability of hydrogen production projects. The objective was to identify alternative national strategies (and their risks) for the advance of a hydrogen economy and potential advantages for Brazil as a relevant actor in this scenario.

**EVENT**

**Hydrogen and Energy Transition: opportunities for Brazil**

Marianne Fosland (Norwegian Consul General in Rio de Janeiro), Jørg Aarnes (DNV), Tom Skoczylas (Hydrogen), Daniel Lopes (Hytron), Giovani Machado (EPE), Marcus Silva (Air Products), Winston Fritsch (CEBRI) and Rafaela Guedes (CEBRI and Petrobras)

**PUBLICATION**

Hydrogen and Energy Transition: Opportunities for Brazil

To be released in 2022
INFRASTRUCTURE PROGRAM

ACTIVITIES 2021
The Program addresses the sector’s global macrotrends, focusing on public policies, sustainability, urbanization, innovation, regulation, and smart cities.

PROGRAM EXPERTS

André Clark  
TRUSTEE

Cláudio Frischtak  
TRUSTEE

Ricardo Ramos  
SENIOR FELLOW

EVENTS

Closed-door Meeting  
The CEDAE-RJ concession auction and its implications for Brazilian sanitation

Closed-door Meeting  
Universalization of basic sanitation: How to promote investments in the sector?

Closed-door Meeting  
Perspectives and challenges for the implementation of 5G in Brazil
ENVIRONMENT AND CLIMATE CHANGE PROGRAM
The Program addresses the topics of climate change and sustainable development for Brazil’s international insertion, focusing on the Amazon, cities, health, environmental justice, innovation, technology, and governance.

PROGRAM EXPERTS

Izabella Teixeira
TRUSTEE EMERITUS

Winston Fritsch
TRUSTEE EMERITUS

Ana Toni
TRUSTEE

Daniela Lerda
SENIOR FELLOW

Francisco Gaetani
SENIOR FELLOW

PARTNERS

[Logos and names of various partners involved in the program]
The event series co-organized by CEBRI and iCS discussed the main topics of the sustainability and climate agenda at a strategic moment: the year of the COP 26, held in Glasgow, Scotland. Carbon Markets, Nationally Determined Contributions (NDCs), the Amazon and Nature-Based Solutions (NBS) were some of the issues addressed.

EVENTS

**COP26 and carbon markets: the challenges regarding the negotiations of article 6 of the Paris Agreement**
Izabella Teixeira (CEBRI and IRP/UNEP), Ana Toni (CEBRI and iCS), Ronaldo Seroa da Motta (UERJ), Roberto Waack (Arapaú), André Araújo (Shell) and André Clark (CEBRI and Siemens Energy Brasil)
Language: Portuguese

**Amazon 2030: New Economies and the Sustainable Development of the Amazon**
Flávio Dino (Governor of Maranhão), Patrícia Audi (Santander), Beto Veríssimo (Imazon), Guilherme Leal (Natura), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)
Language: Portuguese

**The Media and COP26: Brazil, the world and the climate crisis**
Daniela Chiaretti (Valor Econômico), Claudio Angelo (Climate Observatory), Pedro Borges (Alma Preta), Winston Fritsch (CEBRI) and Ana Toni (CEBRI and iCS)
Language: Portuguese

**Nature Based Solutions (NBS) and Green finance: the role in the Paris Agreement**
Juliana Baladelli (Fundação Grupo Boticário), Bernardo Strassburg (IIS), Fabio Scarano (UFRJ), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)
Language: Portuguese

**The search for effective climate risk-reduction mechanisms**
Joaquim Levy (Safra), José Eli da Veiga (USP), Sergio Margulis (IIS), Izabella Teixeira (CEBRI and IRP/UNEP) and Winston Fritsch (CEBRI)
Language: Portuguese

**Brazil’s NDC: The technical and legal implications of its update**
Katia Abreu (Senator), Alessandro Molon (Federal Deputy), Emilio La Rovere (COPPE/UFRJ and IPCC), Caio Borges (iCS), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)
Language: Portuguese

**Environmental Crime in the Amazon**
Renato Sérgio de Lima (Brazilian Public Security Forum), Luis Fabiano de Assis (MPT), Ana Carolina Halluc Bragança (MPF), Izabella Teixeira (CEBRI and IRP/UNEP), Ilona Szabó (CEBRI and Igarapé) and Ana Toni (CEBRI and iCS)
Language: Portuguese
What has changed and what needs to change in the environment: the world and Brazil
Rubens Ricupero (CEBR), Sergio Amaral (CEBRI), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)
Language: Portuguese

Carbon Market and Article 6: perspectives for forestry
Joaquim Levy (Safra), Sineia do Vale (CIR), Marcio Astrini (Climate Observatory), Plínio Ribeiro (Biofílica), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)
Language: Portuguese

Global Governance, COP 26 and Brazil’s agenda
Rachel Kyte (Tufts University), Juliano Assunção (PUC-Rio and CPI), Izabella Teixeira (CEBRI and IRP/UNEP), Winston Fritsch (CEBRI) and Ana Toni (CEBRI and iCS)

Monthly Plenary of Amazon Concertation: live from COP26
Samela Sateré-Mawé (APIB), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)
Language: Portuguese

Climate change, governments, and the financial sector: the way forward. A conversation with Mark Carney
Mark Carney (Brookfield), Joaquim Levy (Safra), Fernanda Nechio (FRBSF), Winston Fritsch (CEBRI) and Ana Toni (CEBRI and iCS)
Language: Portuguese
This project opened a space for dialogue on the exchange of knowledge, processes, and methods between important agents and players in Latin America, from the private and public sectors as well as international organizations, about the possibilities of implementing a circular economy plan for the region.

EVENTS

**Circular Economy and Value Supply Chain: Sustainable production and consumption**
Izabella Teixeira (CEBRI and IRP/UNEP), Ana Toni (CEBRI Guillermo González Caballero (Chilean Ministry of Environment), Beatriz Luz (E4CB), Rodrigo Santiago (Michelin and Firjan) and Anuska Soares (EKLA-KAS)
Languages: Portuguese and Spanish

**Alliances for Circular Economy in Latin America**
Henrique Pacini (UNCTAD/UNCTAD), Luiz Gabriel Azevedo Todt (IDB), Rodrigo Rodríguez Tornquist (Ministry of Environment and Sustainable Development of Argentina), Anuska Soares (EKLA-KAS) and Izabella Teixeira (CEBRI and IRP/UNEP)
Languages: Portuguese and Spanish

PUBLICATION

**Report:**
The role of the circular economy in the fight against climate change
Spanish only

**CEBRI · ACTIVITIES 2021**
In the context of the COP 26, CEBRI, in partnership with the Consulate of Ireland, promoted a series of debates aimed at the international exchange between stakeholders from Brazil and Ireland, to share their experiences and perspectives to achieve three specific SDGs: SDG 5 (gender equality), SDG 8 (Decent work and economic growth) and SDG 9 (Industry, Innovation and Infrastructure). The first event took place in December 2020.

EVENTS

Promoting disruptive technologies, innovation and creative industry to achieve the SDGs
Izabella Teixeira (CEBRI and IRP/UNEP), Frederico Araujo (Casa Firjan), Eoin Bennis (Irish Consulate-General in São Paulo), Daniela Sanchez (Captalys), Alan Keogh (Crowley Carbon), Ricardo Pires (Crowley Carbon) and Bruno Cecchetti (ENEL)
Partnership: Casa Firjan
Language: Portuguese

Sustainable Development Goals: gender equality and economic development
Andreia Coutinho (Environmental Justice Specialist), Brid Horan (30% Club), Frances Fitzgerald (European Parliament), Izabella Teixeira (CEBRI and IRP/UNEP), Marina Grossi (CEBDS), Jill Henneberry (Irish Consulate-General in São Paulo) and Marianna Albuquerque (CEBRI)

REPORT

Report:
Sustainable Development Goals: Perspectives from Ireland and Brazil
To be released in 2022
OTHER EVENTS

Financing biodiversity
Sergio Suchodolski (ABDE and BDMG), Susan Edda Seehusen (UNDP Brazil), Bráulio Dias (UnB), Mercedes Bustamante (UnB), Nabil Moura Kadri (BNDES) and Izabella Teixeira (CEBRI)
Partnership: ABDE
Language: Portuguese

Circular Economy Conference
Partnership: Embassy of Slovenia in Brazil, Exchande4Change and EU-LAC Foundation
Language: Portuguese

What to expect of the COP-26
Eduardo Viola (UnB), Sergio Fausto (FFHC) and Izabella Teixeira (CEBRI and IRP/UNEP)
Partnership: FFHC
Language: Portuguese

Closed-door Meeting
COP 26 review and developments: advances, setbacks and the role of the big players
MULTILATERALISM PROGRAM

CEBRI ACTIVITIES 2021

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The Program addresses the future of multilateralism in the new international order and the reconfigurations of political and economic power in the world, intensified by the scenarios of competition and regulation.

PROGRAM EXPERTS

Antonio Patriota  
MEMBER OF THE INTERNATIONAL ADVISORY BOARD

Gelson Fonseca Junior  
FOUNDER

Anna Jaguaribe  
(in memoriam)  
TRUSTEE

Carlos Milani  
SENIOR FELLOW

Lia Valls Pereira  
SENIOR FELLOW

PARTNERS

DELEGATION OF THE EUROPEAN UNION TO BRAZIL

KONRAD ADENAUER STIFTUNG
CEBRI and the Konrad Adenauer Foundation (KAS) have been developing, for two years, a robust program on multilateralism, which resulted in the project “Global Political and Economic Realignments: Implications for Brazil”. The initiative promotes qualified content around four pillars: 1) Global realignments and foreign policy formulation: national and regional spaces and global insertion; 2) Trade and transformations in the international political economy; 3) Technological innovation and sustainable growth; 4) Crises of the Anthropocene, global health and the formation of consensus for multilateral policies.

EVENTS

New visions on multilateralism: new issues, players and geopolitics
Anna Jaguaribe (CEBRI), Lia Valls Pereira (CEBRI, UERJ and FGV), Carlos Milani (CEBRI and UERJ), Gelson Fonseca Jr. (CEBRI), Maria Regina Soares de Lima (UERJ), Caetano Penna (UFRJ and Utrecht University) and Aline Soares (KAS)
Language: Portuguese

The Routes of the Multilateral Trading System
Alexandre Parola (Brazilian Ambassador to the WTO), Guillermo Valles (Uruguayan Ambassador to Brazil), João de Aguiar Machado (EU Ambassador to the WTO), Lia Valls Pereira (CEBRI and UERJ), Kevin Oswald (KAS Brasil), José Alfredo Graça Lima (CEBRI) and Victor do Prado (CEBRI and WTO)
Language: Portuguese

The European Union’s trade agreements
Abrão Arabe Neto (AMCHAM), Ariane Costa (KAS), Ana Paula Tostes (CEBRI and UERJ), Ignacio Bercero (European Union Commission), Lia Valls Pereira (CEBRI and FGV), Luciana Gama Muniz (CEBRI), Ricardo Mendes (Prospectiva)

Germany has voted: first results and analyses
Roberto Jaguaribe (CEBRI), Peter Fischer-Bollin (KAS Berlin), Astrid Prange (Deutsche Welle), Kevin Oswald (KAS Brasil) and José Pio Borges (CEBRI)
Language: Portuguese

The Political Economy of Innovation Strategies in the Post-Pandemic World: How to Align Global and Local Priorities?
Caetano Penna (UFRJ and Utrecht University), Dan Breznitz (University of Toronto), Rainer Kattel (University College London), Marianna Albuquerque (CEBRI) and Aline Soares (KAS)

Restructuring Global and Regional Supply Chains
Otaviano Canuto (Economist), Sandra Rios (CEBRI and CINDES), Renato Baumann (Ministry of Economy), Aline Soares (KAS Brasil), Lia Valls Pereira (CEBRI and UERJ) and Luciana Gama Muniz (CEBRI)
Language: Portuguese
Multilateralism Today: New Political Conditions and the Narratives of Different Players
Kishore Mahbubani (National University of Singapore), Richard Haass (CFR), Celso Lafer (CEBRI), Ambassador Gelson Fonseca Jr. (CEBRI), Kevin Oswald (KAS), Anna Jaguaribe (CEBRI) and José Pio Borges (CEBRI)


Policy Paper II: Prospects for the Multilateral Trading System

Policy Paper III: A “New” Political Economy of Technological Innovation Strategies in the Post-Pandemic World?

Policy Paper IV: The Anthropocene as a Concept and Diagnosis: Implications for Multilateralism and from Brazil’s Perspective

Book
Global Political and Economic Realignments: Implications for Brazil

Do climate denialism and anti-democratic policies block multilateralism?
Ana Toni (CEBRI and iCS), J. Timmons Roberts (Brown University), Ruth McKie (DMU), Aline Soares (KAS Brasil), Carlos Milani (CEBRI and UERJ) and Luciana Gama Muniz (CEBRI)
Aiming at consolidating the European Union’s instruments of public diplomacy, the project’s activities focused on developing analyses of analyses and proposals on the political and economic challenges of the current international order, based on the visions and contributions of the EU countries, also thought in comparison with the proposals emerging from other regional contexts, particularly Brazil and Latin America.

Closed-door Meeting
Political and Economic Global Rearrangements: European Contributions
Resumption of meetings with diplomatic representations

In the second semester, CEBRI resumed face-to-face meetings at its headquarters in Gávea. Meetings were held with diplomatic representations - embassies and consulates in Rio de Janeiro - Japan, Mexico, the United States, Portugal, the Netherlands, Canada, Norway, Austria, and Switzerland. On the agenda were the various subjects regarding Brazil’s relationship with these countries. CEBRI’s CEO, Julia Dias Leite, received the UK Ambassador to Brazil, Peter Wilson, at her home.
OTHER EVENTS

A plan B for the vaccine: responses at the subnational level
Fernando Gabeira (GloboNews), Rui Costa (Government of Bahia), Joaquim Falcão (CEBRI), Ambassador Marcos Azambuja (CEBRI) and Julia Dias Leite (CEBRI)
Language: Portuguese

Brazil-Africa Perspectives: Development and Cooperation
Neima Ferreira (ADB/Ivory Coast), Rafael Ranieri (ADB), Rômulo Cunha Corrêa (ADB/Mozambique), Simone Culabano (ADB/Guinea-Bissau), Tulio Cravo (ADB/Angola), Sergio Gusmão Suchodolski (BDMG) and Julia Dias Leite (CEBRI)
Language: Portuguese

Protecting the Amazon: A Conversation with President Iván Duque
Iván Duque (President of Colombia), Brian Winter (Americas Quarterly and AS/COA) and Hussein Kalout (CEBRI and Harvard)
Language: Portuguese

The Middle East: A New Political Geometry
Guga Chacra (GloboNews), Lourival Sant’Anna (CNN), Demetrio Magnoli (CEBRI and GloboNews) and Carla Duarte (CEBRI)
Language: Portuguese

The Future of Think Tanks and Policy Advice in Latin America, promoted by the Think Tanks and Civil Societies Program at the University of Pennsylvania
Jim McGann (TTCSP), Juan Battauleme (CARI), Elaine Ford (D&D International), Klaus Stier (FGV), Pol Morillas (CIDOB), Carla Duarte (CEBRI), Jason Marczak (Atlantic Council) and Mercedes Mendez Ribas (CIPPEC). Besides CEBRI, the event was also sponsored by the Atlantic Council, CARI, CIDOB CIPPEC, D&D International and Getúlio Vargas Foundation (FGV)
Sponsorship: CEBRI
Language: Portuguese

Inaugural class | History of Brazilian Diplomacy | Alexandre de Gusmão (1695-1753): the statesman who drew the map of Brazil
Synesio Sampaio Filho (Ambassador and author), Gelson Fonseca Jr. (CEBRI), Marcos Azambuja (CEBRI), Rubens Ricupero (CEBRI), Patrícia Campo Mello (CEBRI and Folha de São Paulo) and Julia Dias Leite (CEBRI)
Language: Portuguese
CLOSED-DOOR MEETINGS

US-China Relations: Japan’s Perspective
Ryo Sahashi (UTokyo), Luiz Augusto de Castro Neves (CEBRI and CEBC) and Sergio Fausto (FFHC)
Partnership: Fernando Henrique Cardoso Foundation
Language: Portuguese

Is Brazil afraid of the world? Or is the world afraid of Brazil? Reflections and comments on the country’s international isolation pre- and post-pandemic
Roberto Teixeira da Costa (CEBRI), Dan Ioschpe (IochpeMaxion), Merval Pereira (O Globo), Ambassador Rubens Ricupero (CEBRI) and Carla Duarte (CEBRI)
Language: Portuguese

The Conflict in Afghanistan
Fausto Godoy (Former Brazilian Ambassador to Afghanistan), Lourival Sant’Anna (CEBRI) and Julia Dias Leite (CEBRI)
Language: Portuguese

Times of crisis and uncertainty: why think tanks matter
Julia Dias Leite (CEBRI), Sergio Fausto (FFHC), Marlos Lima (FGV), James McGann (TTCSP), Ilona Szabó (CEBRI and Igarapé) and Creomar de Souza (IRELGov)
Language: Portuguese

CEBRI and the Federal Senate’s Foreign Affairs and National Defense Commission
CEBRI held a meeting restricted to Trustees and members with Senator Kátia Abreu, President of the Foreign Affairs and National Defense Committee of the Federal Senate.
Language: Portuguese

Perspectives and Challenges for the implementation of 5G in Brazil
The Infrastructure Program promoted the meeting to share views and positions about new developments in the sector and to discuss the possibilities of 5G technology in Brazil. André Clark and Cláudio Frischtak (CEBRI)
Language: Portuguese
In 2021, CEBRI launched two online courses. “History of Brazilian Diplomacy - From the Empire to the 21st Century”, was based on the book “A diplomacia na construção do Brasil - 1750-2016”, (Diplomacy in the construction of Brazil), by Ambassador Rubens Ricupero. “The Chinese Economy Today” was held in partnership with the Institute for Brazil-China Studies (IBRACH) and the Tsinghua University, from Beijing. Both initiatives attracted, above all, a young audience, as well as professionals, academic researchers, journalists and opinion makers, having wide repercussions. With this new front, CEBRI has disseminated knowledge and influenced the debate on Brazilian foreign policy. In 2022, with new courses and initiatives, CEBRI will continue to contribute to the education and development of International Relations in Brazil.
The course was launched in May, with 20 live classes, given by academics, ambassadors and ministers, and with the special participation of former Presidents Fernando Henrique Cardoso, Fernando Collor de Mello, Dilma Rousseff and Michel Temer. More than 1,600 students joined in, from 27 countries and from all the Brazilian states, plus the Federal District, joined in. The repercussion in the press included articles in vehicles such as BBC Brazil, Exame magazine, and O Globo newspaper. The complete course was released, in video, in September, for those who could not follow it live. It leaves an audiovisual diplomacy as a legacy.

HIGHLIGHTS IN THE PRESS:
In September the 7th edition of the course The Chinese Economy Today was launched, for the first time in a virtual format. Renowned Chinese experts from Tsinghua University gave classes on economic, geopolitical and innovation trends in China. The course had a qualified audience of more than 200 students - about 70% with graduate level education. The edition was dedicated to the memory of Professor Anna Jaguaribe, who passed away in September 2021. A reference in China studies in Brazil, she was the creator of the course and coordinator of all its previous editions.
In 2021, there were more than 1,000 direct mentions to CEBRI in national and international press vehicles.

A new logo and a new website were launched to improve communication with its stakeholders. On social media, CEBRI reached 62 thousand followers, a 30% increase over the previous year.
CEBRI ON YOUTUBE IN 2021

946,000 MINUTES OF EXHIBITION

75,000 VIEWS

Countries that most access the channel: Brazil, United States and Singapore

The most watched video of the year was the inaugural class of the course The History of Brazilian Diplomacy, with 4,300 VIEWS.

SOCIAL MEDIA

+30% GROWTH

+62,000 FOLLOWERS ON SOCIAL NETWORKS @CEBRIONLINE

2,7 million PEOPLE REACHED ON SOCIAL NETWORKS
Project Highlights of International Relations

Every day, CEBRI curates news about the main events of the global order and international relations, and shares the highlights on its social media, with the aim of helping build discussions on what is currently happening in the world. Below are some of the highlights of the world in 2021 through the lens of this initiative:

- Tensions on the Russia-Ukraine Border
- COP26
- The Coup in Sudan
- China’s Embargo on Brazilian Beef
- Taliban’s Return to Power
- The Assassination of Haiti’s president, Jovenel Moïse
- US-China Tensions
- Israeli-Palestinian Conflict

Other Social Media Highlights
CEBRI IN THE PRESS

1,000+
DIRECT MENTIONS IN THE MAIN NATIONAL AND INTERNATIONAL PRESS OUTLETS IN THE YEAR
Mudança de chanceler no Itamaraty.
Ao vivo com José Pio Borges, presidente do Conselho Curador.
Por Amazônia, Brasil será vítima de sanções em algum momento, diz Ricupero
Brasil perde oportunidades de se projetar para o mundo, mesmo com potencial enorme, avalia Roberto Teixeira da Costa

5G é jogo geopolítico, diz ex-chefes da segurança cibernética do Exército

Unesco prepara metodologia para calcular o custo econômico do racismo

Produção de energia vai ter que aumentar 50% nos próximos anos, diz Cebri
INSTITUTIONAL
For the fourth consecutive year, CEBRI expanded its membership. Our network has been strengthened and it currently has 117 members representing the most diverse segments of society, including companies, consulates and embassies, as well as individual members.

117 MEMBERS
69 ORGANIZATIONS
48 INDIVIDUALS
Chairman
José Pio Borges

Honorary Chairman
Fernando Henrique Cardoso

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Roberto Teixeira da Costa
Eliezer Batista da Silva (in memoriam)
Luciano Martins de Almeida (in memoriam)
Luiz Felipe Palmeira Lampreia (in memoriam)
Luiz Olavo Baptista (in memoriam)
Sebastião do Rego Barros Netto (in memoriam)
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Marcos Jank  Monica de Bolle  Paolo Bruni  Sebastião Salgado
## Senior Fellows

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<td>Lia Valls Pereira</td>
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*Updated April 2022*
SENIOR FELLOWS

Lourival Sant’Anna  Mario Ripper  Matias Spektor  Miguel Lago  Monica Herz

Patrícia Campos Mello  Paulo Sergio Melo de Carvalho  Pedro da Motta Veiga  Philip Yang  Rafaela Guedes

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Updated April 2022
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Bruno Garcia

Intern
Heron Fiörio

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Administrative-Financial Coordinator
Fernanda Sancier

Administrative Analyst
Kelly Lima
**JANUARY**

**Land Acquisition by Foreigners: Investments and Income Generation** | Article by International Advisory Board Member Marcos Jank, André Pessôa and Renato Buranello. VEJA, 12/30/2020.

**The Ibirapuera complex and the ‘cold war’ in São Paulo** | Article by Senior Fellow Philip Yang. Nexo Jornal, 04/01.

**“The invisibility of the human”** | Article by Trustee Joaquim Falcão. JOTA, 04/01.

**“An agenda of multiple advances in 2021”** | Article by Trustee Paulo Hartung. O Estado de S. Paulo, 05/01.

**“Roadmap for Brazil to repeat US scenario is ready, says Kalout”** | Interview with International Advisory Board Member Hussein Kalout, published in Valor Econômico, 08/01.

**“Democracy there and here”** | Article by Trustee Joaquim Falcão. O Globo, 09/01.

**“2021, year 2 of the covid era, year 3 of the Bolsonaro era”** | Article by Trustee Pedro Malan. O Estado de S.Paulo, 10/01.

Interview with Trustee Ilona Szabó in Roda Viva, 11/01.

**“Food security is strategic for China, and Brazil has already become a reliable supplier”** | Interview with Senior Fellow Larissa Wachholz, published in O Estado de S.Paulo, 11/01.

**“Trumpist antidecademia and Brazil”** | Article by International International Advisory Board Member Hussein Kalout. O Estado de S.Paulo, 11/01.

**Brazilian foreign policy floats in a cloud of fantasies and paranoid visions** | Interview with Trustee Roberto Abdeneru, 12/01.

**“Trump will bid farewell to the White House with a trail of chaos and bills to solve in the future”** | Interview with Trustee Sergio Amaral. Folha de S.Paulo, 16/01.

**“China’s environmental agenda and Brazilian agribusiness”** | Article by Senior Fellow Larissa Wachholz and Lígia Dutra. Valor Econômico, 18/01.

**“Brazil is left out of the list of countries to which India will export the first batch of vaccines”** | Interview with the Chairman of CEBRI José Pio Borges. Jornal Nacional, 19/01.

**“Macron and the fallacy of self-sufficiency in soybeans”** | Article by International Advisory Board Member Marcos Jank. Folha de S.Paulo, 19/01.

**“Economic impact of the Biden administration in Brazil”** | Article by Trustee Sergio Amaral. O Estado de S.Paulo, 01/20.

**“The Bolsonaro government’s diplomatic paths could distance the country from former allies”** | Interview with Trustee Marcos Azambuja. Jornal Nacional, 20/01.

**“Historical difficulties”** | Article by Trustee Roberto Abdeneru. O Estado de S.Paulo, January 20.

**Change of perspectives** | Article by the International Advisory Board Member Hussein Kalout. O Estado de S.Paulo, 01/21.

**“Trump bets on political base in the interior”** | Interview with Trustee Sergio Amaral. O Estado de S.Paulo, 01/21.

**“The most pressing issues for Biden”** | Article by Senior Fellow Fernanda Magnotta. O Estado de S.Paulo, January 21.

**“A white elephant in Itamaraty”** | Article by International Advisory Board Member Trustee Hussein Kalout. O Estado de S.Paulo, 26/01.

**“Brazil and the ‘Latin lover’ complex in relation to the USA”** | Trustee Sergio Amaral in Lauro Jardim’s Column. O Globo, 27/01.

**“Why Germany does not want to be too close to the US and not too far from China”** | Interview with Senior Fellow Ana Paula Tostes. Crusoé, 28/01.

**“Multilateralism: Latin American perspectives”**. Publication of the Konrad Adenauer Foundation (KAS), a partner of CEBRI, featuring an article by former Academic Coordinator Monique Sochaczewski.

**“Deserved”** | CEBRI CEO Julia Dias Leite in Sonia Racy’s Column. O Estado de S.Paulo, 30/01.

**FEBRUARY**

**“Roberto Teixeira da Costa: Culture is a pillar for a national project”** | Article by Trustee Roberto Teixeira da Costa. Valor Econômico, 05/02.
“The oil refining privatization revolution” | Article by Trustee Winston Fritsch. Valor Econômico, 08/02.


“The ‘new’ Congress and the reforms” | Article by Trustee Winston Fritsch. O Globo, 02/16.

“In favor of the Supreme Court” | Article by Trustee Joaquim Falcão. O Globo, 02/18.

“Paris and Rio are well worth a Mass” | Article by Trustee Marcos Azambuja. O Globo, 02/18.

“Criticism from the government has damaged the relationship with China, says Pio Borges” | Article by Valor’s Live with CEBRI’s Chairman, José Pio Borges, and Trustee Marcos Caramuru. Valor Econômico, February 18.

“The judiciary, The Folha newspaper and Otvao” | Article by Trustee Joaquim Falcão. Folha de S.Paulo, 02/23.

“Flávio’s defense was the best offense, but the game is not over” | Article by Trustee Joaquim Falcão. O Estado de S.Paulo, 02/25.

“Specialist in U.S. politics, Fernanda Magnotta debuts column at UOL” | Article about Senior Fellow Fernanda Magnotta’s new column. UOL News, Feb. 25.

“Trump’s widow, Bolsonaro’s Brazil flirts with Chavez’s petropopulism” | Article by Senior Fellow Fernanda Magnotta. UOL News, 02/25.

“The obligation to integrate Mato Grosso into the world” | Article by International Advisory Board Member Marcos Jank. Poder 360, 2/28.

“From BRICS to TRICS?” | Article by Senior Fellow Carlos Milani. Nueva Sociedad, Jan-Feb/2021.

MARCH

“Brazil is the 2nd country with the most barriers of entry abroad because of coronavirus” | Interview with Senior Fellow Fernanda Magnotta. Folha de S.Paulo, 03/03.

“In a year of low global GDP, those who underestimate China are wrong” | Interview with Trustee Ilona Szabó. Isto É Magazine, 09/03.

“The government’s reaction left much to be desired, costing dearly in number of lives and in terms of GDP, says Arminio” | Interview with Trustee Arminio Fraga. O Globo, 04/03.

“Biopolitics of the pandemic” | Article by Trustee Demétrio Magnoli. Folha de S.Paulo, 03/05.

“The epidemic and politics” | Article by CEBRI Honorary Chairman Fernando Henrique Cardoso. O Estado de S. Paulo, 03/07.

“What kind of Brazil is this?” | Note with Trustee Izabella Teixeira. Anna Ramalho Portal, 11/03.

“Building trust will be Biden’s central challenge in Latin America” | Article by Senior Fellow Fernanda Magnotta. UOL News, 03/11.

“2022, the year that is arriving early” | Article by Trustee Pedro Malan. O Estado de S.Paulo, 03/14.

“The Foreign Policy is disastrous” | Interview with Trustee Marcos Azambuja. Marco Antonio Villa Channel, 03/07.

“The middle class and the factory of lies” | Article by International Advisory Board Member Hussein Kalout. O Estado de S.Paulo, 03/08.

“Lockdown, only those who can, use it” | Article by Trustee Demétrio Magnoli. O Globo, 08/03.

“We are for a Parliamentary Commission of Inquiry on the Pandemic, Now!” | Article by Trustee Ilona Szabó. Folha de S.Paulo, 03/09.

“The dream of the president and the Bolsonaro clan is to create private militias,’ says Ilona Szabó” | Interview with Trustee Iloana Szabó. Isto É Magazine, 09/03.

“Syria has strategic value across the middle east” says political scientist | Commentary by International Advisory Board Member Hussein Kalout. GloboNews, 3/13.
“Perhaps it is time to try something different” says FHC about change in the Ministry of Health | Interview with CEBRI Honorary Chairman Fernando Henrique Cardoso. BandNews TV, March 15.


“The paradox of the center” | Article by Trustee Demétrio Magnoli. Folha de S.Paulo, March 19.

“He doesn’t have to be from the PSDB’, says FHC about candidate he will support in 2022” | Interview with CEBRI Honorary Chairman Fernando Henrique Cardoso. Metrópoles, March 19.

“Protecting democracy” | Article by Trustee Ilona Szabó. Folha de S.Paulo, 03/24.

“Projects, stability, green ambitions: How Latin america can ride the climate finance wave” | Article by Senior Fellow Rogério Studart. BNamericas, 03/24.

“Biden’s foreign policy promises constant tension with China” | Article by Senior Fellow Fernanda Magnotta. UOL, 03/25.

“Experts want simpler rules to facilitate business” | Comments by Trustee Cláudio Frischtak and Trustee Ilona Szabó. O Globo, 03/25.

“Marcos Azambuja: the ambassador who does not lose hope in Brazil [live]” | Interview with Trustee Marcos Azambuja. Anna Ramalho Portal, 03/26.

“Companies discuss scenarios for Brazil to zero greenhouse gas emissions by 2060” | Interview with CEBRI Vice-Chairman Jorge Camargo. O Estado de S.Paulo, 03/26.

“Mercosur on the tightrope, three decades later” | Interview with International Advisory Board Member Hussein Kalout. Época Magazine, 03/26.
<table>
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<tr>
<th>DATE</th>
<th>ARTICLES AND INTERVIEWS</th>
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<tr>
<td>APRIL</td>
<td>“Bolsonaro is an aberration in history”</td>
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<td>“China doubles down on technology”</td>
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<td>“Inertia at Itamaraty (Ministry of Foreign Affairs) is rooted in the Planalto’s (Executive branch of government) centralized decision-making”</td>
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<td>“Cooperating with the Americans is not a backyard dispute,’ says former Environment Minister Izabella Teixeira on Biden climate summit”</td>
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<td>“Economic policy for a pandemic era”</td>
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<td>“Mercosul - the beginning of the end?”</td>
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<td>“Pathways to 2023”</td>
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<td>Patrícia Campos Mello, Senior Fellow, participates in Jornal da Cultura, TV Cultura, 03/04.</td>
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<td>“What is possible to predict about U.S. reaction to a possible coup in Brazil?”</td>
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<td>Comment by Trustee Sergio Amaral. O Estado de S.Paulo, 04/04.</td>
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<td>“Under Ernesto, Itamaraty’s function was to inflame the bases of Bolsonarism, seeing conflict as a virtue”</td>
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<td>“Pandemic accelerates digitalization of Brazilian agriculture”</td>
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<td>“The Senate and the reversal of Brazil-pariah in foreign affairs; read the analysis”</td>
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<td>“It is very difficult for the West to change China, says specialist”</td>
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<td>“Interviewing Monica de Bolle: the post-pandemic reality”</td>
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<td>“Ernesto Araújo lost internal prestige and the situation is unsustainable, assesses diplomat”</td>
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<td>“Under new chancellor, foreign policy will maintain conservatism and alignment with the U.S. and Israel”</td>
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<td>“Chosen to replace Ernesto at Itamaraty, Carlos França is seen as conciliatory, but not very experienced”</td>
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<td>“Ernesto demolished foreign policy, says former Brazilian ambassador to the US”</td>
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<td>“Demétrio on Araújo’s departure: ‘It is a great defeat of the ideological wing’”</td>
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“Investment to recover companies and employment” | Article by Trustee Sergio Amaral. O Globo, 03/27. |


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